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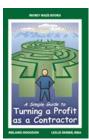
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#### **Leslie Shiner**



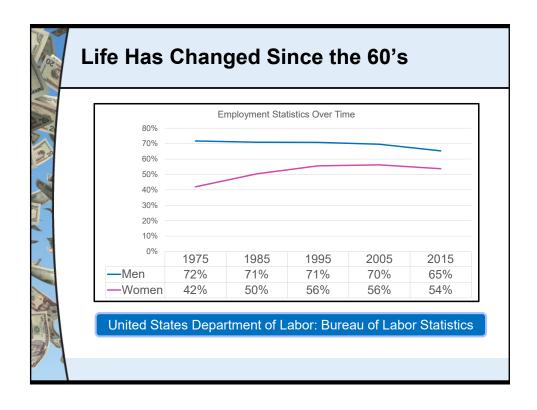
- Owner of The ShinerGroup
- Financial & management consultant for over 25 years
  - MBA in Accounting and Finance from U.C. Berkeley
  - Advanced QuickBooks ProAdvisor
  - Sage Certified Consultant
- Contributing Columnist
  - Remodeling Magazine, JLC Magazine
- CPA Practice Advisor Top Thought Leader
- Author
  - A Simple Guide to Turning a Profit as a Contractor
  - (www.MoneyMazeBooks.com)





# **Learning Objectives**

- Gain the respect of your clients, co-workers, vendors, and associates
- Discover better ways to deal with frustrations
- Recognize the consequences of the Imposter Syndrome
- Discover a healthier way to handle mistakes
- Learn how to manage expectations and set boundaries



### **Reba McEntire**

- Woman in a Man's World: My Secrets To Success
  - Accept and move on
    - · You cannot be a 'victim'
    - Stop whining about it whining doesn't change anything
  - Find what makes you happy
    - You'll be more successful if you are happy
  - Be kind
    - · Respect other women in your field
    - · Make it a win-win
  - Everything happens for a reason







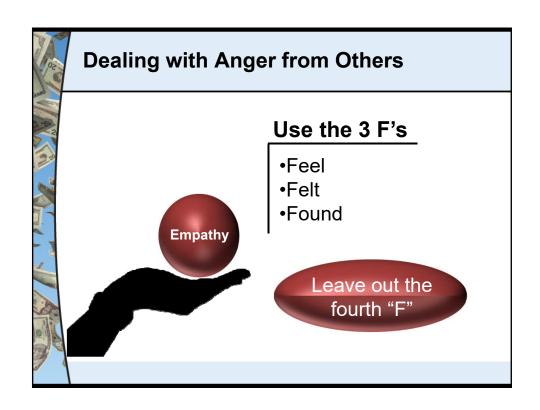
- Men easily obtain respect
  - But easily lose it!
- Woman need to work hard to earn respect
  - But once earned, is much easier to keep!
- · What does this mean for you?
  - Prove what you know, what you can do and you'll build a strong relationship!

# **Keep Frustrations Private**

- Count to 10
  - It works!
  - However, easier said than done
- Excuse yourself
  - Step away and think it through
    - You have to control the situation, don't let the situation control you
- You don't have to respond immediately!
  - You have time
  - Or can make time before responding

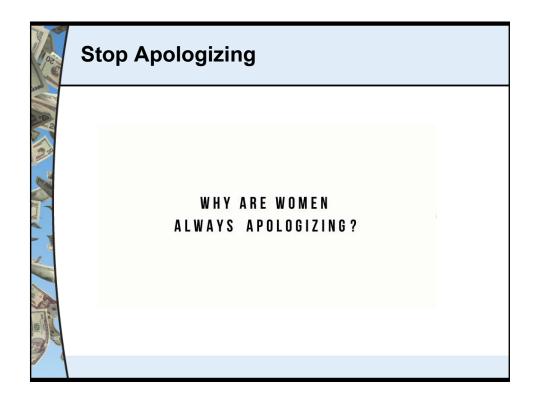
#### **Think About Your Behavior**

- Ask yourself: "What do I want to accomplish?"
- "What do you want the outcome to look like?"
  - Be realistic
- How often do we react and actually make matters worse?
  - It might make you feel better temporarily, but it doesn't get you what you want
  - If you know what you want, you'll be able to act more deliberately





- Women are typically more aware of what's going on around them
  - Woman have more compassion and want to make things better for everyone
- · Men are often just unaware
  - And appear to ignore the situation, not purposefully, but they just aren't aware of it
- However, this can work to a woman's disadvantage!
  - Keep in mind what's important and what you need
  - Don't waste energy on a one-sided battle





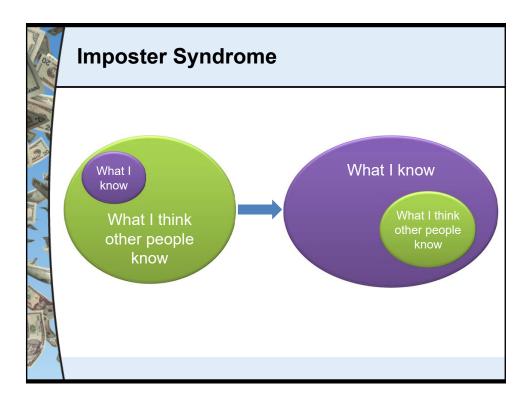
- Apologizing can undermine you!
  - Is it a situation that really needs an apology?
  - Think about the message you send with emails
  - I'm sorry that....

VS.

- It's unfortunate that...
- When someone apologies, do you say: "That's OK"?
  - Is it?
  - Instead, say "I appreciate that"

## **Imposter Syndrome**

- Term coined in 1978 by Pauline Clance and Suzanne Imes
- Refers to high-achieving people
  - Inability to internalize accomplishments
  - Fear of being exposed as a fraud
  - Convinced that success is not deserved
  - Proof of success dismissed as luck, timing, faking it
- Particularly common among highachieving women



## **High Achievers with Imposter Syndrome**

- Diligence:
  - High achievers often work hard to prevent people from discovering that they are "impostors"
  - Often leads to more praise and success, which perpetuates the fear of being "found out"
  - The "impostor" person may feel they need to work two or three times as hard, so overprepare, tinker and obsess over details
  - Can lead to burn-out



- There is little punishment for the "fake it 'til you make it" attitude
  - Men often play by that rule
    - · And plan to figure it out later
  - Women typically don't play by that rule
    - And wait until are fully educated, know it all and can feel confident before moving forward
- Does this stop you from reaching your potential?

### **High Achievers with Imposter Syndrome**

- Use of personality:
  - Gifted women often use their intuitive perceptiveness and personality to gain approval and praise from supervisors or clients
  - However, when they receive praise or recognition, they often feels that this praise is based on their personality and not on their ability



- Often avoid displays of confidence
  - Women often want to avoid being seen as overly confident, so they undervalue their contributions and abilities
  - We've all been taught that modesty is a virtue and bragging is bad
    - However, confidence is seen as a desirable quality in a man
  - You need to own your accomplishments and successes!

### **Dunning-Kruger Effect**

- Imposter Syndrome closely related to Dunning–Kruger effect
  - Incompetent people will tend to overestimate their own level of skill
  - Meanwhile, people with true ability tended to underestimate their relative competence
- Which are you?



OPINION

- Men can be sloppy
- Women need to dress just a little better than the men around them
- Example:
  - Going on a sales call or meeting a new client
    - Man wears jeans and polo shirts no problem!
    - Woman wears jeans and polo shirt too casual?
- Women need to dress one step more businesslike than men in order to be taken as seriously as men

#### **Move Past Your Mistakes**

- Men often see mistakes as normal course of business
  - And don't think twice about them
- Women often internalize mistakes
  - And beat themselves up
- Women are not able to easily forgive their mistakes
- Create a plan
  - Give yourself 10 minutes to beat yourself up
  - Then drop it!

### Control Alcohol Intake **COPINION**

Being the life of the party is fine in social situations, not work events

- A drunk man is funny
- · A drunk woman is pathetic

#### Do Not Undervalue Your Services

- · Many business owners look to hire women because they are less expensive
- · If you charge little, you demand little respect
- Don't be afraid to say "no"!
  - Remind your boss of the value you bring to the company
- If you own your own business
  - Are you busy?
  - Then raise your rates!



#### **Set Boundaries**

- Set boundaries
  - But without malice
- Decide what behavior you can accept, or not
  - Think ahead
  - Practice responses before the situation
    - · Dirty jokes?
    - · Swearing?
    - Insulting comments?
- Be clear within yourself
  - If you're not sure of your own boundaries, then all behavior is acceptable

#### Make an Action Plan

- What will you work on?
  - Focus what can you ignore?
  - Boundaries are they clear?
  - Mistakes how will you deal with them?
  - Respect how can you earn it?
  - Imposter Syndrome stop feeling like a fraud!

